Hospital		City / Town	County	Teaching Status [1]	Fiscal Year En	ear End Number of Months Data	
Jordan Hospital		Plymouth	Plymouth	Nonteaching	09 / 30	9	
Financial Performance Indicators	FY02	FY03	FY04	FY05	FY06 Q3	MA Industry Median FY06 Q3	NorthEast US Median FY04 [2]
Profitability Operating Margin Non-Operating Margin Total Margin Operating Surplus (Loss)	2.63% 1.75% 4.38% \$4,703,298	2.80% 0.73% 3.53% \$3,259,943	4.02%	0.48% 3.73%	0.13% 1.04% 1.17% \$165,441	1.30%	not available
Total Surplus (Loss)	\$4,769,472	\$4,107,892	. , ,		\$1,435,552		
<b>Liquidity</b> Current Ratio Days in Accounts Receivable Average Payment Period	1.20 55.22 61.25	1.19 52.29 57.57		48.81	1.11 46.73 60.04	39.39	
Solvency/Capital Structure Debt Service Coverage (Total) [3] Cashflow to Total Debt [4] Equity Financing	2.86 16.08% 32.93%	2.66 8.73% 20.63%	9.61%		  27.05%	  40.35%	3.11 16.38% 47.45%
Other Total Net Assets Assets Whose Use is Limited Net Patient Service Revenue [5]	\$32,455,247 \$15,483,738 \$104,606,807	\$30,644,263 \$66,709,350 \$113,465,431	\$54,799,018	\$39,848,965	\$46,253,583 \$40,780,894 \$118,696,846		 

## FY06 Q3 Filing based on hospital's UNAUDITED internal financial statements.

Data Sources: FY02 - FY06 Q3 data drawn from DHCFP quarterly and annual filings.
CAVEATS: FY02 data is unaudited but reviewed by the Division for consistency with the Audited Financial Statements. FY03-FY05 annual data is reconciled to Audited Financial Statements for most hospitals. DHCFP filings may not reflect all of the financial resources available to the hospital -- for example, resources available through associations with foundations or parents/affiliates. Financial information must be interpreted within the context of other factors, including, but not limited to, management plans, reimbursement changes, market behavior, and other factors affecting performance. Comments: Hospitals may also submit comments which further explain or clarify specific data items. Any such disclosures are shown below.

- [1] According to the Medicare Payment Advisory Commission (MEDPAC), a major teaching hospital is one with at least 25 FTE residents per 100 inpatient beds. [2] NE US Median data from The "2006 Almanac of Hospital Financial & Operating Indicators." The Center for Healthcare Industry Performance Studies (CHIPS)/St. Anthony/Medicode INGENIX.
- Blank values indicate a facility with no current long term debt in the period covered. Ratio not applicable to quarterly analysis due to shortened time frame.
- Blank values indicate a facility with no long term debt net of current portion in the period covered. Ratio not applicable to quarterly analysis due to shortened time frame.
- Î5Î Net Patient Service Revenue includes Premium Revenue.